

Adopted Budget 2012-2013

As adopted by the Board of Directors on June 28, 2012



SALEM AREA MASS TRANSIT DISTRICT

TABLE OF CONTENTS

	Page
Budget Message	1
Resolution #12-04 Adopting Budget	7
Revenue and Expenditures – All Funds	8
District Wide Annual Budget	
Summary Expense Comparison – All Funds	
General Fund	11
General fund Annual Budget	
General Manager/Board of Directors	
Finance	
Human Resources	
Community Relations Division	
Transportation Development Division	21
Operations Division	23
General Services	25
Capital Projects Fund	27
Capital Projects Fund Annual Budget	
Capital Administrative	
Courthouse Square Complex/Del Webb	
Vehicles	
Transit Centers/High Frequency Corridor	
Capital Equipment/Facilities	39
Business Intelligence	41
Specialized Transportation Fund	43
Cherrylift	
DMAP	46
Call Center	47
CARTS	48
Contracted Transportation	49
Mobility Management/Travel Trainer	
Shopper Shuttle	51
Facility Maintenance Fund	52
Miscellaneous Information	54
Board Members	55
Public Notices	58
Budget Calendar	64
Salary Schedule	
Meeting Agendas	
LB Documents	72

SALEM-KEIZER TRANSIT

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May 1, 2012

To:

Salem Area Mass Transit District Budget Committee

From:

Allan Pollock, General Manager

Subject:

BUDGET MESSAGE, PROPOSED FY 2012-13 BUDGET



Making a positive difference by enhancing community livability through innovative, sustainable regional transportation options

A strong vision to focus priorities, direction, and plans allows the District to envision a bright future even during the difficult days of the present. The proposed budget for FY 2012-13 continues our efforts to focus our resources around the six pillars of the strategic plan.

I am excited about the ambitious agenda this proposed budget supports. The proposed budget and work plan for next year work in tandem to guide division and individual work plans. As we begin the second year of achieving the goals of our plan we will build on the success of the first year.

While much discussion, time, and effort have centered on the future of Courthouse Square, we are not letting that stall projects and activities that move us towards achieving our vision.

Highlights of the work plan for next year include the introduction of a new service plan for West Salem, service planning for rural services operated through CARTS, the opening of Keizer Transit Center, initial repair of Courthouse Square, completion of our federal transit administration triennial audit, and the adoption of the recommendations of the transportation growth management study of regional transportation in the mid-Willamette Valley.

Budget Priority

There were three priorities when developing this proposed budget to:

- Maintain service levels established during the 2009 system redesign
- Ensure the strategies in the District work plan have necessary fiscal resources
- Provide initial funding of Courthouse Square remediation while not impacting service



Overview of the FY 12-13 Proposed Budget by Fund

General Fund

The FY 12-13 proposed general fund budget allows for the continuation of existing service levels. This is a significant accomplishment that should not go by without comment. When we implemented the service redesign in 2009 it was critically important that the level of service we introduced be maintained in the future as opposed to continual small cuts each year. This is the fourth year of achieving our commitment.

The District will provide an estimated 148,671 fixed route revenue hours this fiscal year; as well as approximately 67,200 revenue hours of CherryLift service. The Cherriots service remains flat as compared to FY 12 and the CherryLift service reflects a 27% increase in revenue hours. This is a result of absorbing the DD53 transportation service previously provided by Oregon Housing & Associated Services (OHAS). This service brings along Medicaid funds to pay for approximately 60% of the service. This is significant as these trips could have been absorbed at 100% of the cost if not for this funding.

Included in the general fund is the Cherriots Rideshare program that is fully funded by grant revenue. The rideshare work program supports the overall ODOT Transportation Demand Management (TDM) programs and serves Marion, Polk, and Yamhill Counties.

The proposed general fund budget includes the following personnel changes: the addition of the Director of Community Relations position and the upgrade of the Rideshare Assistant from part-time to full-time. The Rideshare Assistant is entirely funded by rideshare grant revenue. While authorized, this proposed budget does not fund a vacant operations supervisor position.

The contingency fund, historically funded at \$750,000 has been increased to \$1,750,000. The additional \$1,000,000 is a placeholder for general fund match/contributions for Courthouse Square. I will detail Courthouse Square funding later in the budget message.

Capital Projects Fund

The highlight of this fund includes construction of the Keizer Transit Center and Courthouse Square projects. The Keizer Transit Center is scheduled to begin construction in late summer with a 2013 completion date. This project is fully funded.

The remediation of Courthouse Square will utilize a variety of federal, state, and local funding sources. A detailed description of the funding plan is below.

Additional projects include the purchase of two CARTS vehicles, 17 CherryLift vehicles, and five non-revenue vehicles. The CARTS vehicles and non-revenue vehicles are fully funded while ten of the 17 CherryLift vehicles are pending award of a federal State of Good Repair grant.

A CNG fueling station upgrade project is contingent upon an award of a federal State of Good Repair (SOGR) grant.

The first phase of the bus stop improvement project will begin this year. This is a multiyear project that will upgrade bus stops on three major corridors: Market Street, Center Street, and River Road/Broadway Road. Upon completion of the major corridors, funding has been secured for the remainder of the bus stops throughout the service area.

Another project funded in the capital projects fund is the development of an ADA assessment center. The funding source is New Freedoms grant revenue. The first phase of the project will be site selection, equipment evaluation and budget development of the center. For Board consideration, during this fiscal year, will be the location of the assessment center. One potential option could include the use of one of the retail spaces in Courthouse Square. That decision will come to the Board once research is completed.

The proposed capital projects fund budget includes one systems analyst position to develop the business intelligence program. This position is funded by the American Recovery and Reinvestment Act (ARRA) funds.

Courthouse Square (CH2)

Last night the governing boards unanimously approved the remediation of Courthouse Square. This \$23 million projects is funded at approximately 68% by the County and the Districts' 32% share of approximately \$7.5 million. Regardless of funding sources utilized, bridge financing in conjunction with Marion County is highly likely for cash flow purposes. A memorandum of understanding will detail the bridge financing process. Below is a proposed priority list of order for use of funds for the District's share of the costs and a financing plan:

- Litigation proceeds
- Insurance proceeds
- Federal and State grants
- Facilities Maintenance Funds
- General Funds

Courthouse Square Financing Plan

Revenue Source	Comment	Amount
Litigation	Currently have secured \$596,517. Pending litigation and insurance claim remains.	\$596,517
Connect Oregon IV	Grant application pending. Expected announcement in Summer 2012	\$3,000,000
Federal Capital	The FTA regional office approved additional federal grant revenue once the remaining federal investment is satisfied.	\$2,000,000
FY 14 State of Good Repair Grant (SOGR)	Will submit SOGR grant application for FY 14 cycle	\$3,000,000
FY 13 Legislative Session	Budget proposal includes funds for state legislative advocacy service to seek out lottery backed funds.	\$3,000,000
Facilities Maintenance Fund	Transfer of revenue to CH2 remediation project	\$198,825
FY 12 CH2 Capital Reserve	Placed \$1 million in FY 12	\$1,000,000
FY 13 General Funds Match/Contingency	Set aside \$1,000,000 for match/contribution as necessary	\$1,000,000

Bold = secured

Special Transportation Fund (STF)

The Special Transportation Fund provides for all other transportation services provided by the District outside of Cherriots fixed route service. The funding sources for these programs include federal and state grants managed through the STF program.

The proposed budget for the STF provides for rural transportation (CARTS), ADA transportation, DMAP transportation, the TripLink call center, travel training/mobility management, shopper shuttle service, and STF administration.

The shopper shuttle service is currently out to bid. Similar to previous action with CherryLift and CARTS, maintenance of the shopper shuttle vehicles will be provided by District maintenance personnel.

There are no personnel changes included in this proposed budget. All programs within the STF are fully funded with grant funds and general fund local match.

Facilities Maintenance Fund

This fund is used to set aside funds for future facility maintenance repairs. The proposed budget requests that the entire \$198,825 in this fund be transferred to the Courthouse Square remediation project.

Once the Courthouse Square project is complete, it is the District's intent to start building up revenue in this fund for future district-wide facility repairs.

FY 12-13 Budget Challenges

The proposed budget faces several underlying challenges:

- While it is significant that we are maintaining existing service levels for the fourth consecutive year, service growth is not even a consideration without a new sustainable revenue source. Efforts at the federal and state level to increase the flexibility of existing resources may help to maintain service as local revenues decrease; however, it won't have an impact on service growth.
- The lack of weekend service and limited evening hours has severely impacted the District's ability to promote and market our services.
 - The transit-dependent rider has had to significantly alter their lifestyle to meet their needs within our hours of service. Many transit-dependent riders use the bus during the weekdays to get to and from work, and previously used the bus on Saturdays to run errands. Now they are forced to squeeze errands into limited evening hours. Quality of life for the transit-dependent rider has been negatively impacted.
 - In order to attract the discretionary rider, frequent service is needed.
 Discretionary riders are more likely to live on circulator routes as opposed to the corridor routes. Discretionary riders are less inclined to alter their lifestyle to meet

the bus schedule; we need to meet their needs with increased frequency so it becomes attractive. Until a new revenue source is secured, it will be difficult to attract discretionary riders.

- The loss of the student bus program has significantly impacted ridership. The youth were a significant ridership group, and the ability to create lifelong riders and supporters through this program will require a new strategy to attract this demographic.
- Courthouse Square has had a significant negative impact on the District. The
 temporary nature of the transit mall inhibits potential riders and has created an
 unfavorable impression of the district. The increased emphasis on community
 relations and "telling our story" is primarily designed to overcome the perceptions
 formed as a result of Courthouse Square.

Summary

The FY 12-13 Proposed Budget is a solid, no-frills budget. It provides the resources to maintain existing service levels, fund exciting capital projects, begins the remediation of Courthouse Square, and continue our efforts that support our strategic plan. The ability to propose this budget is due to the outstanding effort of staff to manage budgets and control costs during a difficult time.

While the past two years have created disruption of how we operate service and conduct business, I am proud of the way we, as an organization, have focused on taking care of the customer so that our difficulties do not impact them any more than necessary.

In conjunction with adoption of this budget, I encourage the Board to engage in a serious discussion about the future. In order for the District to seriously enhance community livability, a higher level of service to our community is required. To achieve that level of service requires a new sustainable revenue source. Over the last four years we have focused on addressing the issues raised during the Community Transit Task Force meetings. We have addressed those issues; we have put our house in order. It is time to "tell our story" and build some momentum around a better future filled with an array of transportation options.

RESOLUTION #12-04

ADOPTING THE BUDGET

BE IT RESOLVED that the Board of Directors of the Salem Area Mass Transit District hereby adopts the budget for fiscal year 2012-2013 in the total amount of \$58,045,768; the budget is now on file at the District Administration Office, 925 Commercial Street SE, Suite 100, Salem, Oregon 97302.

MAKING APPROPRIATIONS

BE IT RESOLVED that the amounts for the fiscal year beginning July 1, 2012, and for the purposes shown below, are hereby appropriated:

Special Transportation Fund

Personal Services	\$15,760,065	Personal Services	\$953,197
Materials & Services	\$4,999,485	Materials & Services	\$10,866,767
Capital Outlay	\$11,953	Capital Outlay	\$0
Transfers	\$1,502,454	Transfers	\$330,985
Contingency	\$1,750,000	Total	\$12,150,949
Total	\$24,023,957		
Capital Project Fu	ınd	Facility Maintenance	Fund
Personal Services	\$97,795	Personal Services	\$0
Materials & Services	\$231,906	Materials & Services	\$0
Capital Outlay	\$13,822,565	Capital Outlay	\$0
Transfers	\$112,701	Transfers	\$198,825
Total	\$14,264,967	Total	\$198,825
Total Ap	propriations, All Fund	s	\$50,638,698
Total Unappropriated a	and Reserve Amounts	, All Funds	\$7,407,070

IMPOSING THE TAX

TOTAL ADOPTED BUDGET

BE IT RESOLVED that the Board of Directors of the Salem Area Mass Transit District hereby imposes the taxes provided for in the adopted budget at the rate of \$.7609 per \$1,000 of assessed value for operations; and that these taxes are hereby imposed and categorized for tax year 2012-2013 upon assessed value of all taxable property within the district as follows:

CATEGORIZING THE TAX

General Government Limitation	Excluded from Limitation
Permanent Rate Tax\$.7609/\$1,000	\$0.00
The above resolution statements were approved and declared add	ented on this 20th day of June 2012

The above resolution statements were approved and declared adopted on this 28th day of June 2012.

X President
Board of Directors

General Fund

Secretary Board of Directors

ATTEST:

\$58,045,768

REVENUE AND EXPENDITURES – ALL FUNDS

Salem Area Mass Transit District District Wide Annual Budget 2012-2013

			2012-2013			
2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue	. 1	. 11	. 1
0	0	5,893,952	Net Working Capital	4,198,825	4,198,825	4,198,825
2,095,166	2,271,147	2,612,700	Passenger Fares	2,715,200	2,715,200	2,715,200
13,164,073	15,959,696	14,435,309	Federal Revenue	24,397,417	24,397,417	24,397,417
2,828,052	4,674,177	3,027,814	State Revenue	8,337,008	8,337,008	8,337,008
4,660,624	4,565,884	4,500,000	State In Lieu	4,500,000	4,500,000	4,500,000
9,117,288	9,364,134	9,544,003	Current Property Taxes	9,427,299	9,427,299	9,427,299
258,622	268,716	213,271	Prior Property Taxes	242,600	242,600	242,600
2,130,792	1,833,563	1,912,152	Other Income	2,082,454	2,082,454	2,082,454
2,619,554	3,601,342	4,130,525	Transfers In	2,144,965	2,144,965	2,144,965
36,874,171	42,538,659	46,269,726	Total Revenues	58,045,768	58,045,768	58,045,768
			Expenses			
15,408,543	15,876,659	19,362,777	Personnel Services	16,811,057	16,811,057	16,811,057
12,998,145	13,293,738	15,472,995	Materials & Services	16,098,158	16,098,158	16,098,158
2,141,832	8,262,087	3,792,534	Capital Outlay	13,834,518	13,834,518	13,834,518
3,750	0	0	Debt Service	0	0	0
2,619,552	3,601,342	4,130,525	Transfers Out	2,144,965	2,144,965	2,144,965
0	0	750,000	Contingency	1,750,000	1,750,000	1,750,000
0	0	2,760,895	Reserve Working Capital	7,407,070	7,407,070	7,407,070
33,171,822	41,033,826	46,269,726	Total Expenses	58,045,768	58,045,768	58,045,768
\$ 3,702,349	\$ 1,504,833	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	<u>\$</u> 0

SUMMARY EXPENSE COMPARISON - ALL FUNDS

	PERSONAL SERVICES	MATERIALS & SERVICES	CAPTIAL OUTLAY	TRANSFERS OUT	CONTINGENCY	RESERVE WORKING CAPITAL	TOTAL	FTE
GM/BOARD	\$ 287,515	\$ 212,350	\$ -	\$ -	\$ -	\$ -	\$ 499,865	2.00
FINANCE	663,802	91,500	-	-	-	-	755,302	7.00
HUMAN RESOURCES	483,469	221,936	-	-	-	-	705,405	4.50
COMMUNITY RELATIONS	757,605	285,718	-	-	-	-	1,043,323	9.00
TRANSPORTATION DEVELOPMENT	1,031,473	498,461	11,953	53	-	-	1,541,940	10.25
OPERATIONS	12,473,201	2,914,717	-	-	-	-	15,387,918	144.00
NON-DEPARTMENTAL	63,000	774,803	-	1,502,401	1,750,000	1,544,120	5,634,324	
TOTAL GENERAL FUND	15,760,065	4,999,485	11,953	1,502,454	1,750,000	1,544,120	25,568,077	176.75
CAPITAL PROJECTS FUND	97,795	231,906	13,822,565	112,701	-	5,862,950	20,127,917	0.75
SPECIAL TRANSPORTATION FUND	953,197	10,866,767	-	330,985	-	-	12,150,949	7.00
FACILITIES MAINTENANCE FUND	-	-	-	198,825	-		198,825	
DISTRICT WIDE TOTAL	\$ 16,811,057	\$ 16,098,158	\$ 13,834,518	\$ 2,144,965	\$ 1,750,000	\$ 7,407,070	\$ 58,045,768	184.50

GENERAL FUND

Salem Area Mass Transit District General Fund Annual Budget 2012-2013

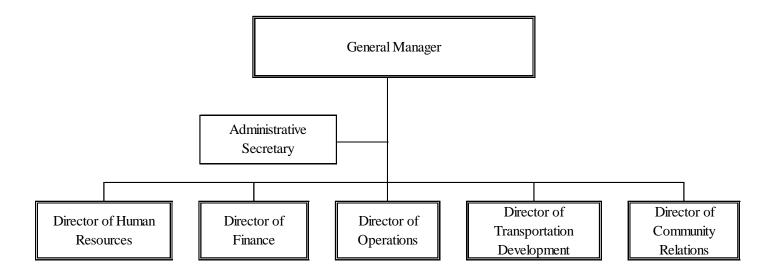
			2012-2013			
2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
,	,,		Revenue		. 11	r
0	0	4,668,338		2 000 000	2 000 000	3,000,000
	U		Net Working Capital	3,000,000	3,000,000	
2,094,224	2,156,085	2,257,500	Passenger Fares	2,350,000	2,350,000	2,350,000
5,609,926	4,929,262	5,105,792	Federal Revenue	5,051,077	5,051,077	5,051,077
324,527	292,074	368,563	State Revenue	326,146	326,146	326,146
4,660,624	4,565,884	4,500,000	State In Lieu	4,500,000	4,500,000	4,500,000
9,117,288	9,364,134	9,544,003	Current Property Taxes	9,427,299	9,427,299	9,427,299
258,622	268,716	213,271	Prior Property Taxes	242,600	242,600	242,600
1,827,499	1,832,664	1,529,268	Other Income	575,000	575,000	575,000
6,027	2,000	2,000	Transfers In	95,955	95,955	95,955
23,898,737	23,410,819	28,188,735	Total Revenues	25,568,077	25,568,077	25,568,077
			Expenses			
14,686,299	14,881,939	18,240,701	Personnel Services	15,760,065	15,760,065	15,760,065
3,668,863	4,145,409	4,698,083	Materials & Services	4,999,485	4,999,485	4,999,485
0	0	0	Capital Outlay	11,953	11,953	11,953
3,750	0	0	Debt Service	0	0	0
2,196,581	3,125,488	4,128,525	Transfers Out	1,502,454	1,502,454	1,502,454
0	0	750,000	Contingency	1,750,000	1,750,000	1,750,000
0	0	371,426	Reserve Working Capital	1,544,120	1,544,120	1,544,120
20,555,493	22,152,836	28,188,735	Total Expenses	25,568,077	25,568,077	25,568,077
\$ 3,343,244	\$ 1,257,983	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

GENERAL MANAGER/BOARD OF DIRECTORS

The General Manager's Division acts as the catalyst in the agency's pursuit of its vision, mission and goals.

- The General Manager's Division functions in both an external and internal role.
- In its external role it oversees all legislative relations at the federal and state level, and coordinates Transit Board issues.
- In its internal role it acts as the liaison between the Board of Directors and all Divisions, coordinates actions of all Divisions, and ensures all activities are in alignment with and support the District's vision, mission and goals.
- The General Manager directly supervises all division directors and indirectly oversees all district operations.

FTE: 2



Salem Area Mass Transit District General Manager/Board of Directors Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Total Revenues	0	0	0
			Expenses			
303,555	614,220	274,393	Personnel Services	287,515	287,515	287,515
51,179	107,649	163,600	Materials & Services	212,350	212,350	212,350
354,734	721,869	437,993	Total Expenses	499,865	499,865	499,865
\$ (354,734)	\$ (721,869)	\$ (437,993)	Excess Revenue Over/Under Expense	\$ (499,865)	\$ (499,865)	\$ (499,865)

FINANCE DIVISION

The Finance Division is responsible for the fiscal needs of the District. The Finance Division supports all other District Divisions. The Division is responsible for but not limited to:

Accounting Function

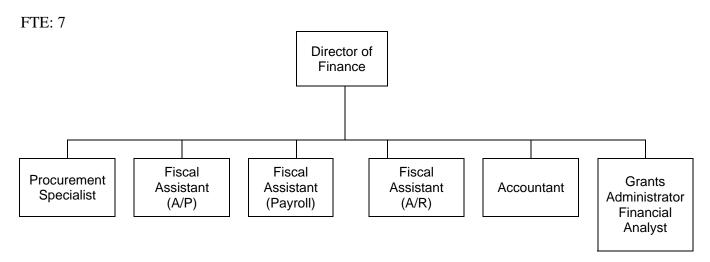
- Compile and analyze financial data to prepare and maintain General Ledger, insuring its accuracy; prepare regular reports to management and Board.
- Prepare reports which summarize and forecast District business activity and financial position.
- Prepare schedules, coordinate and finalize Financial, State and Federal audits.
- Prepare billing invoices and ensures District revenues are received, processed and recorded, including daily deposits.
- Issue, reconcile and deliver monthly bus passes to various outside agencies.
- Reconcile all District bank and investment accounts, managing cash flow to enhance earnings.
- Prepare biweekly payroll, including all related federal, state and financial reports.
- Prepare and monitor annual budget, insuring compliance with State law.
- Compile information and prepare monthly/annual NTD (National Transit Database) reports.

Procurement Function

- Plan and execute buying procedures, insure compliance with federal and state regulations;
- Prepare invitations for bid, conduct pre-bid proposal conferences; review, tabulate, analyze and write recommendations for award of bids for Board action.
- Get price quotes from vendors for District equipment and services; generate purchase orders.
- Prepare and compile accounts payable documentation.
- Verify vendor statements and invoices with District records, process for payment.
- Maintain and update accounts payable vendor list and accounts payable files.

Grant Administration Function

- Prepare applications and administer grants thru the Federal Transit Administration (FTA), the Oregon Department of Transportation (ODOT) and other funding sources.
- Integrate District projects into Statewide Transportation Improvement Program (STIP) and other transportation planning processes.
- Interpret state and federal grant rules and regulations to insure District compliance.
- Prepare monthly, quarterly and annual reports required by relevant agencies.
- Prepare Schedule of Expenditures of Federal Awards.



Salem Area Mass Transit District Finance Annual Budget 2012-2013

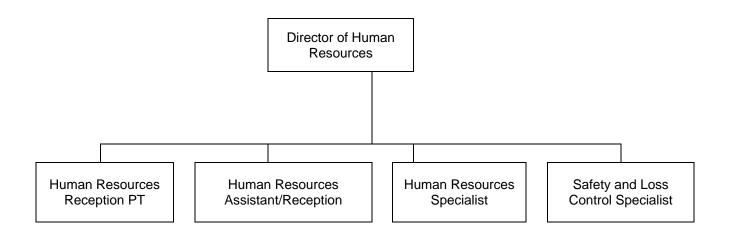
2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Total Revenues	0	0	0
			Expenses			
593,570	510,331	3,643,827	Personnel Services	663,802	663,802	663,802
74,155	89,313	102,500	Materials & Services	91,500	91,500	91,500
667,725	599,644	3,746,327	Total Expenses	755,302	755,302	755,302
\$ (667,725)	\$ (599,644)	\$ (3,746,327)	Excess Revenue Over/Under Expense	\$ (755,302)	\$ (755,302)	\$ (755,302)

HUMAN RESOURCES

The Human Resources Division is responsible for the following functions:

- Recruiting and monitoring the selection process for all District personnel
- Developing and administering the employee classification and wage systems
- Developing and administering the employee benefit programs
- Developing and delivering policy and safety related training programs to employees
- Processing and monitoring worker compensation and liability insurance claims
- Developing and administering employee safety and wellness programs
- Managing the District's labor relations program
- Monitoring employment practices to ensure compliance with local, state and federal employment laws
- Answering the phone and greeting visitors at the reception desk on the 5th floor of Courthouse Square

FTE: 4.5



Salem Area Mass Transit District Human Resources Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Total Revenues	0	0	0
			Expenses			
464,776	411,116	419,344	Personnel Services	483,469	483,469	483,469
161,573	109,717	232,790	Materials & Services	221,936	221,936	221,936
626,349	520,833	652,134	Total Expenses	705,405	705,405	705,405
\$ (626,349)	\$ (520,833)	\$ (652,134)	Excess Revenue Over/Under Expense	\$ (705,405)	\$ (705,405)	\$ (705,405)

COMMUNITY RELATIONS DIVISION

The Communications Division includes two departments:

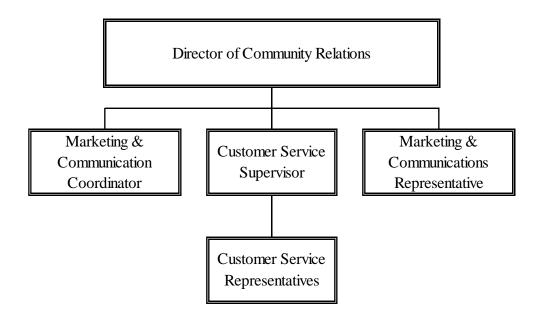
Marketing and Communications

- Implementation of District Marketing and Communications Plan
- Communication with local jurisdictions, civic agencies, and general public
- Design and production of District printed materials of all types
- Message development and management for District communications
- Management of District websites

Customer Service

- Provision of telephone information service to the public
- Dissemination of schedules and system maps
- Assistance to customers at Courthouse Square
- Sales of bus passes and District materials

FTE: 9



Salem Area Mass Transit District Community Relations Annual Budget 2012-2013

	2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
_				Revenue			
	0	0	0	Total Revenues	0	0	0
				Expenses			
	442,860	433,926	469,502	Personnel Services	757,605	757,605	757,605
	7,779	2,565	3,450	Materials & Services	285,718	285,718	285,718
	450,639	436,491	472,952	Total Expenses	1,043,323	1,043,323	1,043,323
\$	(450,639)	\$ (436,491)	\$ (472,952)	Excess Revenue Over/Under Expense	\$(1,043,323)	\$ (1,043,323)	\$ (1,043,323)

TRANSPORTATION DEVELOPMENT DIVISION

The Transportation Development Division includes four departments:

Rideshare/Vanpool

- carpool matching services in the valley area
- coordination of vanpools
- provision of alternative modes information to the public
- coordination of employer outreach programs

STF Administration/Planning

- planning of rural bus service for Marion and Polk County
- integration of public transportation into local and regional development
- maintaining and updating the Regional Coordinated Transit and Human Services Plan
- maintaining and updating the District's Title VI Civil Rights Plan
- maintaining and updating the District's Strategic Business Plan
- planning and evaluation of service design

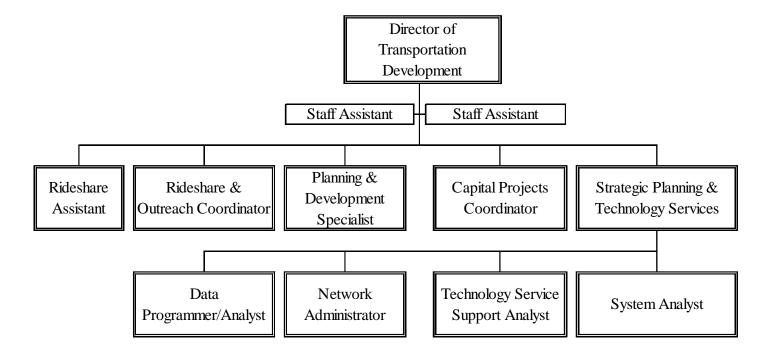
Capital Projects Management

- manage design and construction of capital construction projects to ensure project completion
- monitor adherence to scope, budget, and schedule for capital construction projects
- maximize coordination opportunities in the development and construction of capital construction projects
- encourage innovation that improves the overall functionality of capital construction projects

Strategic Planning & Technology Services

- Coordinates all actions in support of the strategic plan, including performance management and reporting.
- Develops technology based solutions to business problems.
- Provides responsive, consistent support of district information systems and components.

FTE: 10.25



Salem Area Mass Transit District Transportation Development Annual Budget 2012-2013

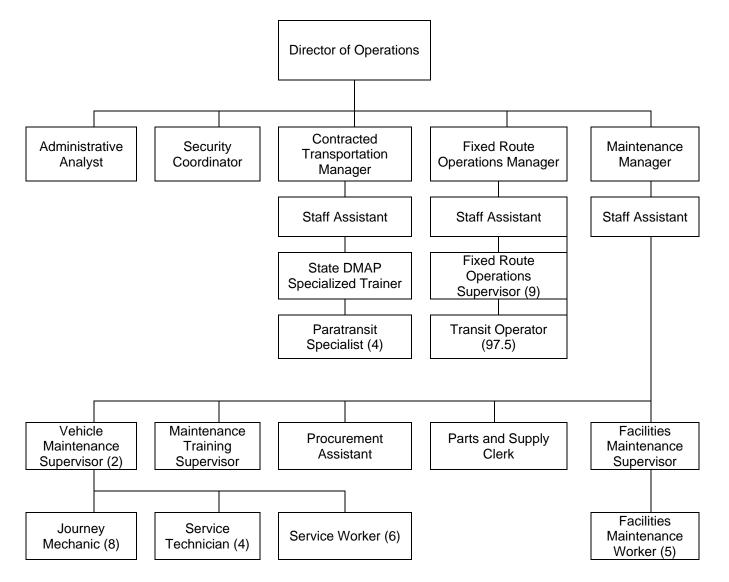
2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Federal Revenue	260,925	260,925	260,925
209,262	227,756	0	State Revenue	261,146	261,146	261,146
0	0	0	Transfers In	93,955	93,955	93,955
209,262	227,756	0	Total Revenues	616,026	616,026	616,026
			Expenses			
768,532	895,556	988,871	Personnel Services	1,031,473	1,031,473	1,031,473
607,601	412,486	737,357	Materials & Services	498,461	498,461	498,461
0	0	0	Capital Outlay	11,953	11,953	11,953
0	0	0	Transfers Out	53	53	53
1,376,133	1,308,042	1,726,228	Total Expenses	1,541,940	1,541,940	1,541,940
\$(1,166,871)	\$(1,080,286)	\$ (1,726,228)	Excess Revenue Over/Under Expense	\$ (925,914)	\$ (925,914)	\$ (925,914)

OPERATIONS DIVISION

Operations Activities include:

- Providing and monitoring the services of the fixed route system of 26 routes and 2.2 million miles of travel
- Siting bus stops and shelters
- Resolution of service complaints
- Prepare and conduct operator work assignments
- Route schedule analysis and implementation
- Enforcement of District ordinances
- Maintenance of District vehicles and facilities
- Oversight of District contracted transportation services which include:
 - o CherryLift urban paratransit ADA compliant bus service
 - o TripLink regional call center
 - o DMAP brokerage that provides non-emergent medical transportation services

FTE: 144



Salem Area Mass Transit District Operations Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Total Revenues	0	0	0
			Expenses			
12,027,153	11,761,239	12,306,123	Personnel Services	12,473,201	12,473,201	12,473,201
2,173,504	2,402,319	2,847,454	Materials & Services	2,914,717	2,914,717	2,914,717
14,200,657	14,163,558	15,153,577	Total Expenses	15,387,918	15,387,918	15,387,918
<u>\$(14,200,657)</u>	<u>\$14,163,558)</u>	\$ (15,153,577)	Excess Revenue Over/Under Expense	<u>\$15,387,918)</u>	<u>\$(15,387,918)</u>	<u>\$15,387,918)</u>

GENERAL SERVICES

General Services contains District wide expenses for general benefit used by all divisions and staff.

- Retiree medical insurance premiums
- Consulting services for legal, insurance and other professional assistance
- Equipment for district use, copiers, etc.
- Police security contract with City of Salem
- District insurance policy costs
- Miscellaneous office related expenses
- Professional association membership and dues

Salem Area Mass Transit District General Services Annual Budget 2012-2013

			2012-2013			
2009-2010 Actual	2010-2011 2011-2012 Actual Amended Budget		Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
		C	Revenue	. 1	11	. 1
0	0	4,668,338	Net Working Capital	3,000,000	3,000,000	3,000,000
2,094,224	2,156,085	2,257,500	Passenger Fares	2,350,000	2,350,000	2,350,000
5,609,926	4,929,262	5,105,792	Federal Revenue	4,790,152	4,790,152	4,790,152
115,265	64,318	368,563	State Revenue	65,000	65,000	65,000
4,660,624	4,565,884	4,500,000	State In Lieu	4,500,000	4,500,000	4,500,000
9,117,288	9,364,134	9,544,003	Current Property Taxes	9,427,299	9,427,299	9,427,299
258,622	268,716	213,271	Prior Property Taxes	242,600 575,000	242,600	242,600
1,827,499	1,832,664	1,529,268	Other Income		575,000	575,000
6,027	2,000	2,000	Transfers In	2,000	2,000	2,000
23,689,475	23,183,063	28,188,735	Total Revenues	24,952,051	24,952,051	24,952,051
			Expenses			
85,853	255,556	138,641	Personnel Services	63,000	63,000	63,000
593,070	1,021,359	610,932	Materials & Services	774,803	774,803	774,803
3,750	0	0	Debt Service	0	0	0
2,196,581	3,125,488	4,128,525	Transfers Out	1,502,401	1,502,401	1,502,401
0	0	750,000	Contingency	1,750,000	1,750,000	1,750,000
0	0	371,426	Reserve Working Capital	1,544,120	1,544,120	1,544,120
2,879,254	4,402,403	5,999,524	Total Expenses	5,634,324	5,634,324	5,634,324
\$ 20,810,221	\$ 18,780,660	\$ 22,189,211	Excess Revenue Over/Under Expense	\$ 19,317,727	\$ 19,317,727	\$ 19,317,727

CAPITAL PROJECTS FUND

Fund which accounts for major capital acquisitions and projects.

FTE: 0.75

Salem Area Mass Transit District Captial Projects Fund Annual Budget 2012-2013

			2012 2013								
2009-2010	2010-2011	2011-2012		2012-2013	2012-2013	2012-2013					
Actual	Actual A	Amended Budget	Description	Proposed	Approved	Adopted					
Revenue											
0	0	102,675	Net Working Capital	1,000,000	1,000,000	1,000,000					
1,116,673	4,694,678	2,217,380	Federal Revenue	10,583,914	10,583,914	10,583,914					
753,431	2,568,263	704,209	State Revenue	6,053,252	6,053,252	6,053,252					
0	0	0	Other Income	1,496,517	1,496,517	1,496,517					
287,348	1,153,664	2,079,574	Transfers In	994,234	994,234	994,234					
2,157,452	8,416,605	5,103,838	Total Revenues	20,127,917	20,127,917	20,127,917					
			Expenses								
0	46,750	0	Personnel Services	97,795	97,795	97,795					
11,591	1,204	55,774	Materials & Services	231,906	231,906	231,906					
2,141,832	8,206,286	3,792,534	Capital Outlay	13,822,565	13,822,565	13,822,565					
4,027	(30,224)	0	Transfers Out	112,701	112,701	112,701					
0	0	1,255,530	Reserve Working Capital	5,862,950	5,862,950	5,862,950					
2,157,450	8,224,016	5,103,838	Total Expenses	20,127,917	20,127,917	20,127,917					
\$ 2	\$ 192,589	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0					

Salem Area Mass Transit District Capital Administrative Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	17,723	1,835,774	Transfers In	112,701	112,701	112,701
0	17,723	1,835,774	Total Revenues	112,701	112,701	112,701
			Expenses			
0	46,750	0	Personnel Services	97,795	97,795	97,795
0	1,195	35,774	Materials & Services	14,906	14,906	14,906
0	(30,224)	0	Transfers Out	0	0	0
0	17,721	35,774	Total Expenses	112,701	112,701	112,701
\$ 0	<u>\$</u> 2	\$ 1,800,000	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

CAPITAL PROJECTS COURTHOUSE SQUARE COMPLEX/DEL WEBB

Courthouse Square Administration Building (CH2)

The Board of Directors along with the County Commissioners voted unanimously to remediate Courthouse Square and selected Structural Preservations Systems, Inc. to perform the remediation. It is anticipated that the construction process will take about 16 months once started.

Next steps to occur will be to complete contract negotiations with Structural Preservations Systems which may take several weeks. Once complete, construction will begin.

Del Webb

Completion of major expansion/renovation work which began in 2006.

Salem Area Mass Transit District CH2 Remediation Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Net Working Capital	1,000,000	1,000,000	1,000,000
0	0	0	Federal Revenue	795,845	795,845	795,845
0	0	0	State Revenue	3,000,000	3,000,000	3,000,000
0	0	0	Other Income	1,496,517	1,496,517	1,496,517
0	0	0	Transfers In	198,825	198,825	198,825
0	0	0	Total Revenues	6,491,187	6,491,187	6,491,187
			Expenses			
0	0	0	Capital Outlay	3,932,379	3,932,379	3,932,379
0	0	0	Transfers Out	67,621	67,621	67,621
0	0	0	Reserve Working Capital	2,491,187	2,491,187	2,491,187
0	0	0	Total Expenses	6,491,187	6,491,187	6,491,187
\$ 0	<u>\$</u> 0	\$ 0	Excess Revenue Over/Under Expense	<u>\$</u> 0	\$ 0	\$ 0

Salem Area Mass Transit District Del Webb Improvements Annual Budget 2012-2013

	2009-2010 Actual		2010-2011 Actual A	Ame	2011-2012 nded Budget	Description	2012-2013 Proposed		2012-2013 Approved	2	2012-2013 Adopted
						Revenue					
	86,002		121,010		0	Federal Revenue	680,939		680,939		680,939
_	209,254		682,440		0	Transfers In	170,235		170,235		170,235
	295,256		803,450		0	Total Revenues	851,174		851,174		851,174
						Expenses					
	295,255		592,376		180,000	Capital Outlay	550,803		550,803		550,803
_	0		0		0	Reserve Working Capital	300,371		300,371		300,371
_	295,255	_	592,376	_	180,000	Total Expenses	851,174	_	851,174	_	851,174
\$	1	\$	211,074	\$	(180,000)	Excess Revenue Over/Under Expense	\$ 0	\$	0	\$	0

CAPITAL PROJECTS VEHICLES

- The fleet currently is made up of 64 buses; 34 CNG buses and 30 diesel buses.
- The expected life of a heavy duty transit bus is 12 years or 500,000 miles.
- 14 diesel buses are 2008 models that meet the 2007 EPA emissions requirements. 12 diesel buses are 2011 models that meet the 2010 EPA emissions requirements. The remaining 4 2012 buses also meet the 2010 emissions requirements.
- The CNG buses average age is 10 years.
- 20 are 35 feet in length and can carry 32 passengers each and 44 are 40 feet in length and can carry 38 passengers.
- The current average mileage for a CNG bus is 244,396 and the average mileage for a diesel bus is 323,305.
- All are wheelchair and bike rack equipped.
- All diesel buses are powered by biodiesel. (B-5)
- Purchased in 2011 with a combination of ARRA and State funds are eight 40 foot and four 35 foot clean diesel buses.

Salem Area Mass Transit District Revenue Vehicles Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
944,456	4,171,923	1,442,389	Federal Revenue	889,300	889,300	889,300
563,565	1,060,550	0	State Revenue	569,641	569,641	569,641
46,816	457,523	183,000	Transfers In	230,411	230,411	230,411
1,554,837	5,689,996	1,625,389	Total Revenues	1,689,352	1,689,352	1,689,352
			Expenses			
1,554,836	5,708,819	1,725,389	Capital Outlay	1,355,016	1,355,016	1,355,016
0	0	0	Reserve Working Capital	334,336	334,336	334,336
1,554,836	5,708,819	1,725,389	Total Expenses	1,689,352	1,689,352	1,689,352
\$ 1	\$ (18,823)	\$ (100,000)	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District Non-Revenue Vehicles Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Transfers In	155,000	155,000	155,000
0	0	0	Total Revenues	155,000	155,000	155,000
			Expenses			
0	0	0	Capital Outlay	155,000	155,000	155,000
0	0	0	Total Expenses	155,000	155,000	155,000
\$ 0	\$ 0	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

CAPITAL PROJECTS TRANSIT CENTERS HIGH FREQUENCY CORRIDOR

Transit Centers

This project is a key element to a radical system efficiency enhancement for Cherriots, transit service provide by Salem-Keizer Transit. The Transit Centers are key to the District's system redesign that improves traveling efficiency for Cherriots' customers. The Transit Centers provide a connecting point for easy transfers allowing passengers to travel throughout the Salem-Keizer area without being required to make connections only at the downtown transit mall. The transit centers will include 8-10 bus bays, passenger waiting areas, transit information kiosks, operator break facilities, park-and-ride spaces, carpool drop-off and pick-up areas, and bicycle storage. The park-and-ride lot would include approximately 70 parking spaces. Some transit complementary retail space may also be included in the future, such as a newspaper stand or visitor center. The Keizer Transit Center construction will begin during fiscal year 2012-2013.

High Frequency Corridor Bus Stop and Shelter Improvement Project

This project will identify locations along frequent service corridors for bus stop improvement and shelter placement. The goal of the project is to improve customer convenience and entice new riders who may choose another option due to conditions at existing stops. The project is consistent with the goals described in the Strategic Business Plan to make improvements along primary, high frequency corridors. This improvements will include new concrete pads, ADA curb cuts, stop benches, new shelters, auxiliary lighting, and possibly improved schedule information systems. This project will be completed in phases and will be prioritized by stop usage and proximity to major trip generators.

Salem Area Mass Transit District Transit Centers Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
43,529	375,443	454,991	Federal Revenue	7,236,024	7,236,024	7,236,024
174,248	1,507,713	704,209	State Revenue	554,000	554,000	554,000
31	(20,444)	0	Transfers In	0	0	0
217,808	1,862,712	1,159,200	Total Revenues	7,790,024	7,790,024	7,790,024
			Expenses			
217,808	1,862,376	1,220,000	Capital Outlay	7,088,257	7,088,257	7,088,257
0	0	0	Transfers Out	22,540	22,540	22,540
0	0	0	Reserve Working Capital	679,227	679,227	679,227
217,808	1,862,376	1,220,000	Total Expenses	7,790,024	7,790,024	7,790,024
\$ 0	\$ 336	\$ (60,800)	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District HPTC Projects Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	8,384	300,000	Federal Revenue	680,000	680,000	680,000
0	0	0	State Revenue	1,900,000	1,900,000	1,900,000
0	(8,375)	60,800	Transfers In	77,829	77,829	77,829
0	9	360,800	Total Revenues	2,657,829	2,657,829	2,657,829
			Expenses			
0	9	0	Materials & Services	0	0	0
0	0	300,000	Capital Outlay	577,460	577,460	577,460
0	0	0	Transfers Out	22,540	22,540	22,540
0	0	0	Reserve Working Capital	2,057,829	2,057,829	2,057,829
0	9	300,000	Total Expenses	2,657,829	2,657,829	2,657,829
<u>\$</u> 0	<u>\$</u> 0	\$ 60,800	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

CAPITAL PROJECTS CAPITAL EQUIPMENT/FACILITIES

The Capital Equipment and Facilities project tracks the purchase of minor District software and equipment.

There are a number of high maintenance issues currently planned for replacement/improvement at the administrative offices and maintenance facility at Del Webb. The vehicle drive through wash bay was installed 25 years ago, is long past its useful life, two heat pumps which are not functional, the CNG monitoring system is obsolete and the vault room receiver needs replacement.

As part of its strategic plan, the District plans to implement a more user friendly, cost effective electronic fare system. The new system will provide our customers a simpler fare media, and allow the District to more accurately track both the fares received and the actual demographics of our ridership.

Salem Area Mass Transit District Capital Equipment/Facilities Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
42,686	17,918	0	Federal Revenue	51,806	51,806	51,806
15,618	0	0	State Revenue	29,611	29,611	29,611
31,247	24,797	0	Transfers In	49,233	49,233	49,233
89,551	42,715	0	Total Revenues	130,650	130,650	130,650
			Expenses			
11,591	0	0	Materials & Services	0	0	0
73,933	42,715	367,145	Capital Outlay	130,650	130,650	130,650
4,027	0	0	Transfers Out	0	0	0
89,551	42,715	367,145	Total Expenses	130,650	130,650	130,650
\$ 0	\$ 0	\$ (367,145)	Excess Revenue Over/Under Expense	<u>\$</u> 0	<u>\$</u> 0	<u>\$</u> 0

CAPITAL PROJECTS BUSINESS INTELIGENCE

As part of its strategic plan, the District plans to hire a consultant to build a Performance Management Software that will track ridership statistics, performance indicators and NTD statistics which will help the district in its decision making on routes, fares, and other performance decisions as well as comply with federal and state funding requirements. This project carried over from 2010/2011 with ARRA funds.

Salem Area Mass Transit District Business Intelligence Annual Budget 2012-2013

	2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
				Revenue			
	0	0	20,000	Federal Revenue	250,000	250,000	250,000
-	0	0	20,000	Total Revenues	250,000	250,000	250,000
				Expenses			
	0	0	20,000	Materials & Services	217,000	217,000	217,000
	0	0	0	Capital Outlay	33,000	33,000	33,000
_	0	0	20,000	Total Expenses	250,000	250,000	250,000
\$	0	\$ 0	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

SPECIALIZED TRANSPORTATION

CHERRYLIFT: Complementary paratransit services to the fixed-route serving people with disabilities

<u>**DMAP:**</u> Brokered Non-Emergency Medical Transportation for Oregon Health Plan Plus recipients in Marion, Polk and Yamhill Counties

CALL CENTER: Reservation/scheduling center for CherryLift and DMAP transportation

CARTS: Deviated and Flex-route transportation for rural Marion and Polk Counties

CONTRACTED TRANSPORTATION: Now a part of Operations Division

MOBILITY MANAGEMENT/TRAVEL TRAINER: Eligibility and coordination for travel training and special transportation options

SHOPPER SHUTTLE: Service provides transportation for low income seniors and people with disabilities to do their shopping. A limited amount of general service dial-a-ride for the same population is also provided.

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Salem Area Mass Transit District Specialized Transportation Fund Annual Budget 2012-2013

			2012 2013			
2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
, , , , , , , , , , , , , , , , , , , ,	,		Revenue		· FF	, T
0	0	912,939	Net Working Capital	0	0	0
		,	5 1			
943	115,062	355,200	Passenger Fares	365,200	365,200	365,200
6,437,474	6,335,756	7,112,137	Federal Revenue	8,762,426	8,762,426	8,762,426
1,750,094	1,813,840	1,955,042	State Revenue	1,957,610	1,957,610	1,957,610
302,095	0	379,884	Other Income	10,937	10,937	10,937
2,326,179	2,445,678	2,048,951	Transfers In	1,054,776	1,054,776	1,054,776
10,816,785	10,710,336	12,764,153	Total Revenues	12,150,949	12,150,949	12,150,949
			Expenses			
722,241	947,968	1,122,076	Personnel Services	953,197	953,197	953,197
9,317,691	9,147,125	10,719,138	Materials & Services	10,866,767	10,866,767	10,866,767
0	55,801	0	Capital Outlay	0	0	0
418,945	506,078	2,000	Transfers Out	330,985	330,985	330,985
0	0	920,939	Reserve Working Capital	0	0	0
10,458,877	10,656,972	12,764,153	Total Expenses	12,150,949	12,150,949	12,150,949
\$ 357,908	\$ 53,364	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District Cherrylift Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
943	111,444	205,200	Passenger Fares	205,200	205,200	205,200
1,106,531	914,540	1,508,907	Federal Revenue	3,011,654	3,011,654	3,011,654
397,477	385,126	229,423	State Revenue	233,661	233,661	233,661
302,095	0	349,884	Other Income	0	0	0
1,900,797	1,950,829	1,971,771	Transfers In	929,331	929,331	929,331
3,707,843	3,361,939	4,265,185	Total Revenues	4,379,846	4,379,846	4,379,846
			Expenses			
235,940	339,417	404,304	Personnel Services	170,988	170,988	170,988
3,294,053	2,848,304	3,678,665	Materials & Services	3,836,640	3,836,640	3,836,640
177,852	174,219	0	Transfers Out	372,218	372,218	372,218
3,707,845	3,361,940	4,082,969	Total Expenses	4,379,846	4,379,846	4,379,846
\$ (2)	\$ (1)	\$ 182,216	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District DMAP Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted			
			Revenue						
5,013,668	4,889,568	5,299,250	Federal Revenue	5,672,598	5,672,598	5,672,598			
5,013,668	4,889,568	5,299,250	Total Revenues	5,672,598	5,672,598	5,672,598			
	Expenses								
248,482	264,684	271,428	Personnel Services	262,533	262,533	262,533			
4,052,988	3,928,001	4,375,668	Materials & Services	4,727,882	4,727,882	4,727,882			
712,199	696,882	0	Transfers Out	682,183	682,183	682,183			
5,013,669	4,889,567	4,647,096	Total Expenses	5,672,598	5,672,598	5,672,598			
\$ (1)	\$ 1	\$ 652,154	Excess Revenue Over/Under Expense	\$ 0	<u>\$</u> 0	\$ 0			

Salem Area Mass Transit District Call Center Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	0	Total Revenues	0	0	0
			Expenses			
37,952	44,991	19,178	Personnel Services	24,733	24,733	24,733
851,305	826,112	812,814	Materials & Services	769,000	769,000	769,000
(889,258)	(871,101)	0	Transfers Out	(793,733)	(793,733)	(793,733)
(1)	2	831,992	Total Expenses	0	0	0
\$ 1	\$ (2)	\$ (831,992)	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District Carts Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	3,619	150,000	Passenger Fares	160,000	160,000	160,000
317,275	476,827	303,980	Federal Revenue	0	0	0
486,719	516,043	891,884	State Revenue	1,234,131	1,234,131	1,234,131
0	0	30,000	Other Income	0	0	0
110,317	229,600	0	Transfers In	13,448	13,448	13,448
914,311	1,226,089	1,375,864	Total Revenues	1,407,579	1,407,579	1,407,579
			Expenses			
0	22,602	100,768	Personnel Services	102,712	102,712	102,712
722,611	1,190,603	1,268,843	Materials & Services	1,273,927	1,273,927	1,273,927
0	55,801	0	Capital Outlay	0	0	0
0	31,859	0	Transfers Out	30,940	30,940	30,940
722,611	1,300,865	1,369,611	Total Expenses	1,407,579	1,407,579	1,407,579
\$ 191,700	\$ (74,776)	\$ 6,253	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District STF Coordination Annual Budget 2012-2013

2	2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
				Revenue			
	0	0	153,250	State Revenue	153,250	153,250	153,250
	120,575	148,930	0	Transfers In	0	0	0
	120,575	148,930	153,250	Total Revenues	153,250	153,250	153,250
				Expenses			
	116,397	140,426	138,203	Personnel Services	103,737	103,737	103,737
	4,181	8,505	15,047	Materials & Services	12,786	12,786	12,786
	0	0	0	Transfers Out	36,727	36,727	36,727
	120,578	148,931	153,250	Total Expenses	153,250	153,250	153,250
\$	(3)	\$ (1)	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District Travel Training Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	54,821	0	Federal Revenue	78,174	78,174	78,174
80,634	94,152	131,915	State Revenue	152,478	152,478	152,478
0	0	0	Other Income	10,937	10,937	10,937
9,229	15,877	77,180	Transfers In	90,927	90,927	90,927
89,863	164,850	209,095	Total Revenues	332,516	332,516	332,516
			Expenses			
83,476	135,850	188,195	Personnel Services	288,494	288,494	288,494
6,388	29,000	20,900	Materials & Services	41,372	41,372	41,372
0	0	0	Transfers Out	2,650	2,650	2,650
89,864	164,850	209,095	Total Expenses	332,516	332,516	332,516
\$ (1)	\$ 0	\$ 0	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Salem Area Mass Transit District Shopper Shuttle Annual Budget 2012-2013

	2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
				Revenue			
	182,904	216,160	548,570	State Revenue	184,090	184,090	184,090
_	185,261	100,442	0	Transfers In	21,070	21,070	21,070
_	368,165	316,602	548,570	Total Revenues	205,160	205,160	205,160
				Expenses			
_	368,166	316,602	547,201	Materials & Services	205,160	205,160	205,160
_	368,166	316,602	547,201	Total Expenses	205,160	205,160	205,160
\$	(1)	\$ 0	\$ 1,369	Excess Revenue Over/Under Expense	\$ 0	\$ 0	\$ 0

Facility Maintenance Fund

Fund to accumulate resources for facility improvements

Salem Area Mass Transit District Facility Maintenance Fund Annual Budget 2012-2013

2009-2010 Actual	2010-2011 Actual A	2011-2012 Amended Budget	Description	2012-2013 Proposed	2012-2013 Approved	2012-2013 Adopted
			Revenue			
0	0	210,000	Net Working Capital	198,825	198,825	198,825
1,198	899	3,000	Other Income	0	0	0
1,198	899	213,000	Total Revenues	198,825	198,825	198,825
			Expenses			
0	0	0	Transfers Out	198,825	198,825	198,825
0	0	213,000	Reserve Working Capital	0	0	0
0	0	213,000	Total Expenses	198,825	198,825	198,825
\$ 1,198	\$ 899	\$ 0	Excess Revenue Over/Under Expense	\$ 0	<u>\$</u> 0	\$ 0

MISCELLANEOUS INFORMATION

Board Members

BUDGET COMMITTEE

Salem Area Mass Transit District

As of October 27, 2011

BOARD MEMBERS

CITIZEN MEMBERS

Subdistrict #1

STEVE EVANS

1936 Orchard Heights Rd Salem, OR 97304-2507 (503) 949-5263 ©

Email: evanss@cherriots.org

Term Expires 06/30/15

DENNIS KILFOIL, Chair

1362 Moonbeam Ct NW Salem, OR 97304 (503) 798-4175 (w)

Email: dkilfoil@mchaor.org

Appointed 04/10/08; Reappointed 12/11/08; 10/27/11; Appointment Expires 06/30/14

Subdistrict #2

RON CHRISTOPHER

6630 Craftsman Loop Keizer, OR 97303 (503) 393-7707

Email: christopherr@cherriots.org

Term Expires 06/30/13

3217 Northgate Ave NE

Term Expires 06/30/15

Email: tarterk@cherriots.org

KATE TARTER

Salem, OR 97303

(503) 779-4152 (c)

STEVE HORNING

584 Castle Glen Lane Keizer, OR 97303 (503) 393-5363

Email: SteveH@botc.com

Appointed 09/27/09

Appointment Expires 06/30/12

Subdistrict #3

TED ANAGNOS

7245 Laurelridge Loop NE

Keizer, OR 97303

(503) 540-4219 (w) (503)390-2766 (h)

Email: tedanagnos@comcast.net

Appointment 08/26/10

Appointment Expires 06/30/2013

Subdistrict #4

DOUG RODGERS

2250 Brown Rd NE Salem, OR 97305 (503) 363-5064

Email: rogersd@cherriots.org

2-Years of 4-Year Term Expires 06/30/13

BILL HOLMSTROM

625 14th Street NE Salem, OR 97301 (503) 720-6837

Email: bill.holmstrom@state.or.us

Appointed 09-27-09

Appointment Expires 06/30/12

BUDGET COMMITTEE

Salem Area Mass Transit District

As of October 27, 2011

BOARD MEMBERS

CITIZEN MEMBERS

JERRY THOMPSON

4930 State Street Salem, OR 97301-5244 (503) 364-9468

Email: thompsonj@cherriots.org

Term Expires 06/30/15

Subdistrict #5

JOHN HAMMILL

4372 Vernon Loop NE Salem, OR 97305 503 393-1866

Email: MARASK@ME.com

Appointed 10/27/11;

Appointment Expires 06/30/14

ROBERT KREBS

3435 Bluff Ave SE Salem, OR 97302 (503) 375-2821

Email: krebsr@cherriots.org

Term Expires 06/30/13

Subdistrict #6

DALE PENN II

4982 Halls Ferry Rd S Salem, OR 97302-9719 (503) 510-2200 (c)

Email: dwpenn2@hotmail.com

Appointed 01/26/06; Reappointed 12/11/08; 10/27/11; Appointment Expires 06/30/14

Subuls

MARCIA KELLEY

396 Washington Street S Salem, OR 97302-5149 (503) 581-8384

Email: kelleym@cherriots.org

Term Expires 06/30/15

Subdistrict #7

CLAUDIA HOWELLS

1045 Cross St SE Salem, OR 97302 (503) 363-6587

Email: claudiahowells@msn.com

Appointed 11/17/05; Reappointed 12/11/08; 10/27/11; Appointment Expires 06/30/14

BUDGET OFFICER

Allan Pollock, General Manager Salem Area Mass Transit District 925 Commercial St SE, Suite 100 Salem, OR 97302 Phone: (503) 588-2424 Fax: (503) 566-3933

Email: pollocka@cherriots.org

or SKT@cherriots.org

Public Notices

Affidavit of Publication

STATE OF OREGON,

County of Marion, ss.

I ... Britney M. Sullivan...being First duly sworn, dispose and say that I am the principal clerk of the **Statesman Journal**, a newspaper of general circulation as defined by Sections 193.010 to 193.110, Oregon revised Statutes; printed and Published at Salem in the aforesaid county and state; that the **Public Notice for SALEM AREA TRANSIT DISTRICT** – **NOTICE OF BUDGET COMMITTEE MEETING (Jared Isaksen** Ad # 1150095055) a printed copy of which is hereby annexed, was published in the entire issue of said newspaper for ... **ONE** ... successive and consecutive times in the following issues – **April 10**,

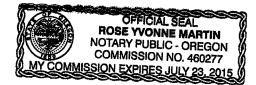
Subscribed and sworn to methis

scribed and sworn to me this

Day of <u>Or</u>

, 20 10

Sale Granne Hartin Notary Public for pregon



PUBLIC NOTICE

NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the Salem Area Mass Transit District, Marion County, State of Oregon, to discuss the budget for the fiscal year July 1, 2012 to June 30, 2013, will be held at Administration Office 925 Commercial St. SE, Suite 350, Salem. The meeting will take place on May 1, 2012 at 6:30 p.m. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget. A copy of the budget document may be inspected or obtained on or after May 2, 2012 at 925 Commercial St. SE, Suite 100, Salem, between the hours of 8:00 a.m. and 5:00 p.m.

This is a public meeting where deliberations of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee.

Statesman Journal April 10, 2012

AFFIDAVIT OF PUBLICATION STATE OF OREGON, COUNTY OF MARION, SS:

I, Laurie Painter, being first duly sworn, depose and say that I am the Legal Clerk of the Keizertimes, a newspaper of general circulation as defined by Section 58, Oregon Laws, as amended by Chapter 445 General Laws of Oregon, 1929, printed and published in Keizer. In aforesaid county and state, that the Notice of Budget Committee Meeting of the Salem Area Mass Transit District, published in (1) One successive and consecutive issues, April 13, 2012.

Subscribed and Sworn to before me this

150-504-073-1 (Rev 12/10)

Duoberror					
17th	_ day of April. 2012				
Mus	si Punter)			
	Laurie Painter				
Mes	ale to borne				
Notary	Public for Oregon, Marion	County		OFFICIAL	SEAL
Wolary	Tuble for Oregon, wanton	County		MARGHERIT	
Va				NOTARY PUBLIC COMMISSION !	- OREGON NO. 434575 (
1100.	25,202		MY	OMMISSION EXPIRI	
, M	y Commission Expires			gen kaman in har yezhoù ez ez en	
	NOTICE OF	BUDGET COMMITTI	EE MEETING	en en grande de la companya de la c La companya de la co	
	A public meeting of the Budget Committee of	the Salem Area Mas	ss Transit District	Marion	_, State of Oregon,
		(District Na	Take a residence	(County)	
	to discuss the budget for the fiscal year July	1, <u>2012</u> to June 30, <u>2</u>	will be held at .	Administration Offi (Location)	ces
	207.0		May 1 3	042 6.00	□am
	925 Commercial St. SE, Suite 350, Salen (Address)	n. The meeting will tak		012 at 6:30 (Time	ix pm
	The purpose of the meeting is to receive the I			والمراجعة المساورة والمساورة والمساورة والمساورة	·
	•		Confirm to be build		- -
	A copy of the budget document may be inspe	cted or obtained on or a	after May 2, 2012 (Date)	at 925 Comme (Location	
		eres i les agr	mo ⊠am	5.00	□ am
	Suite 100, Salem be	IMEEL IIIE HOUIS OI	00 □ pm	and 5:00	⊠ pm
	This is a public meeting where deliberation of	17.75		menta di parti di Maria.	the meeting
	and discuss the proposed programs with the I		will take place. Ally pe	nson may appear at	are meening

Financial Information Page 1 of 2

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Field Trip Scheduling

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Financial Information

Salem-Keizer Transit has started the budget process for the fiscal year July 1, 2012 to June 30, 2013

A public meeting will take place on May 1, 2012 at 6:30pm at 925 Commercial St. SE, Suite 350, Salem. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget.

For more information, please read the <u>public notice</u>.

Click Here	Salem-Keizer Transit Adopted 2011-12 Budget
<u>Click Here</u>	Salem-Keizer Transit Fiscal Year 2010-11 Annual Report
Click Here	Salem-Keizer Transit Adopted 2010-11 Budget
<u>Click Here</u>	

Affidavit of Publication

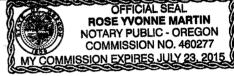
STATE OF OREGON,
County of Marion,

I ... Cherie L Cavallaro...being First duly sworn, dispose and say that I am the principal clerk of the **Statesman Journal**, a newspaper of general circulation as defined by Sections 193.010 to 193.110, Oregon revised Statutes; printed and Published at Salem in the aforesaid county and state; that the **Public Notice for SALEM AREA TRANSIT – 2012 BUDGET SUMMARY (Jared Isaksen, Cpa Ad # 302184) a printed copy of which is hereby annexed, was published in the entire issue of said newspaper for ... ONE** ... successive and eonsecutive times in the following issues – **June 8, 2012**.

Subscribed and sworn to me this

Le Day of

, 20____





OR-0000302184

PUBLIC NOTICE

NOTICE OF BUDGET HEARING

A public meeting of the Salem Area Mass Transit District will be held on June 28, 2012 at 6:30 p.m. at 555 Liberty Rd SE, Council Chambers, Salem, OR 97301. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2012 as approved by the Salem Area Mass Transit District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at 925 Commercial St SE, Ste. 100, Salem, OR 97302 between the hours of 8:00 a.m. and 5:00 p.m. This Budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the basis of accounting used during the preceding year. If different the major changes and their effect on the budget are:

Contact: Jared Isaksen	503-588-2424		isaksenj@che	erriots.org
FINA	NCIAL SUMMARY-RE	SOURCES		
TOTAL OF ALL FUNDS	Actual Amount <u>Last Year 2010-11</u>	Adopted Budget This Year 2011-12	Approved Budget Next Year 2012-13	
Beginning Fund Balance/Net Working Capita Fees, Licenses, Permits, Fines, Assessments	9,809,906	5,893,952	4,198,825	
& Other Service Charges Federal, State and All Other Grants, Gifts,	2,271,147	2,612,700	2,715,200	
Allocations and Donations Revenue from Bonds and Other Debt	25,199,757 0	21,443,123 0	37,234,425 0	***
Interfund Transfers/Internal Service Reimbur All Other Resources Except Property Taxes	1,833,563	4,130,525 1,912,152	2,144,965 2,082,454	
Property Taxes Estimated to be Received Total Resources	9,632,850 52,348,565	9,757,274 45,749,726	9,669,899 58,045,768	
FINANCIAL SUMMA	RY-REQUIREMENTS BY	OBJECT CLASSIFI	CATION	<u></u>
		<u> </u>	<u>J.I.I.O.I.</u>	Tare .
Personnel Services	15,876,659	19,362,777	16,811,057	
Materials and Services	13,293,738	14,952,995	16,098,158	
Capital Outlay	8,262,087	3,792,534	13,834,518	
Debt Service	0	0	0	4049
Interfund Transfers	3,601,342	4,130,525	2,144,965	
Contingencies	0	750,000	1,750,000	
Special Payments	0.		0	é j
Unappropraited Ending Balance and				
Reserve for Future Expenditure	0	2,760,895	7,407,070	
Total Requirements	41,033,826	45,749,726	58,045,768	
FINANCIAL SUMMARY - REC	<u>DUIREMENTS BY ORGAL</u>	<u>NIZATIONAL UNIT</u>	<u>OR PROGRAM*</u>	* * *
Name of Organizational Unit or Program				
FTE for that unit or program				
General Manager/Board	1,170,833	1,027,453	499,865	
FTE	6.00	6.00	2.00	
Finance	599,644	3,746,327	755,302	
FTE	6.00	7.00	7.00	A/2
Human Resources	520,833	652,134	705,405	160
FTE	4.50	4.50	4.50	*** * .
Community Relations	0	. 0	0	
	0.00	0.00	9.00	
Transportation Development	1,295,574	1,609,720	1,541,940	
FTE	13.50	13.50	10.25	F(1)
Operations	14,163,551	15,153,577	15,387,918	Ži.
FIE A STATE OF THE	144.00	144.00	144.00	
Capital Projects Fund	8,224,016	5,083,838	20,127,917	
FTE	1.00	1.00	0.75	
Special Transportation Fund	10,656,972	12,264,153	12,150,949	
FTE	6.00	6.00	7.00	. *
Facilities Maintenance Fund	. 0	213,000	198,825	
of FTE	0.00	0.00	0.00	400000
Non-Departmental/Non-Program	4,402,403	5,999,524	5,634,324	
FIE	0.00	0.00	0.00	
The A. I. Daniel and A. A. Wayner Company of the Co				
Total Requirements Total FTE	41,000,826 181,100	45,749,726 182,000	58,045,768 184,50	_ : 1 173.03

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING*

Information Technology no longer falls under the General manager/Board, now it is under Transportation Development. Community Relations is now its own division where it used to be under Transportation Development.

The Capital Projects fund has two major projects in the budget for fiscal year 2013, the Keizer Transit Center and Courthouse Square. In fiscal year 2012 the Finance division has a \$3,100,000 reserve.

In fiscal year 2012 the Special Transportation fund increased its expenses associated with Cherrylift operations.

		PROPERTY TAX	<u>LEVIES</u>			
		Rate/Amount Impo	sed Rate/Amo	unt Imposed	Rate/Amount Approved	ľ.
Permanent Rate Levy (Rate Limit	t7609_per \$1,000)	.760)	.7609	.7609	ij
				1		

Statesman Journal June 8, 2012

AFFIDAVIT OF PUBLICATION STATE OF OREGON, COUNTY OF MARION, SS:

I, Lyndon A. Zaitz, being first duly sworn, depose and say that I am the Publisher of the Keizertimes, a newspaper of general circulation as defined by Section 58, Oregon Laws, as amended by Chapter 445 General Laws of Oregon, 1929, printed and published in Keizer. In aforesaid county and state, that the Notice of Budget Hearing for Salem Area Mass Transit District to be held on June 28, 2012 at 6:30 p.m., to discuss the budget for the fiscal year beginning July 1, 2012, published in (1) One successive and consecutive issues, June 8, 2012.

Subscribed and Sworn to before me this

8th day of June 2012

Notary Public for Oregon, Marion County

My Commission Expires

OFFICIAL SEAL

MARGHERITA L BEYER

NOTARY PUBLIC- OREGON

COMMISSION NO. 434575

MY COMMISSION EXTRES NOV 25, 2012

MY COMMISSION EXTRES NOV 25, 2012



FORM LB-1 NOTICE OF BUDGET HEARING

Contact: Jared Isaksen

TOTAL OF ALL FUNDS	Actual Amount	Adopted Budget	Approved Budget
	2010-11	This Year 2011-12	Next Year 2012-13
leginning Fund Balance/Net Working Capital	9,809,906	5,893,952	4,198,82
ees, Licenses, Permits, Fines, Assessments & Other Service Charges	2,271,147	2,612,700	2,715,20
ederal, State and All Other Grants, Gifts, Allocations and Donations	25,199,757	21,443,123	37,234,4
tevenue from Bonds and Other Debt	0	0	
sterfund Transfers / Internal Service Reimbursements	3,801,342	4,130,525	2,144,9
1 Other Resources Except Property Taxes	1,833,563	1,912.152	2,082,4
operty Taxes Estimated to be Received	9,832,850	9,757,274	9,669,8
Total Resources	52,348,585	45,749,728	58,045,7

FINANCIAL SUMMA	RY - REQUIREMENT	TS BY OBJECT CLASSIFICA	TION	
Personnel Services		15,876,659	19,362,777	16,811,057
Materials and Services .		13,293,738	14,052,995	16,098,158
Capital Outlay		8,262,087	3,792,534	13,834,518
Debt Service		0	0	0
Interfund Transfers		3,601,342	4,130,525	2,144,965
Contingencies		0	750,000	1,750,000
Special Payments		0	0	0
Unappropriated Ending Balance and Reserved for Future Expenditure	B	0	2,760,895	7,407,070
Total Requirements		41,033,828	46,749,726	58,045,768

	REQUIREMENTS BY ORGANIZATIONAL UNIT OR	PROGRAM	
tame of Organizational Unit or Program	Control of the Contro	100	
FTE for that unit or program	200		
General Manager/Board	1,170,833	1,027,453	499,865 2.00
FTE	6.00	6.00	
inance	599,644	3,746,327	755,302
FIE	6.00	7.00	7.00
luman Resources	520,833	652,134	705,405
FTE	4.50	4.50	4.50
ommunity Relations		0	1,043,323
FTE	0.00	0.00	9.00
ransportation Development	1,295.574	1,609,720	1,541,940
FTE	13.50	13.60	10.25
perations	14,163,551	15,153,577	15,387,918
FTE	144,00	144.00	144.00
apital Projects Fund	8,224,016	5,083,838	20,127,917
FIE	1.00	1.00	0.75
pecial Transportation Fund	10.656,972	12.264.153	12,150,949
FTE	6.00	6.00	7.00
acilities Maintenance Fund	0	213.000	198,825
FTE	0.00	0.00	0.00
on-Departmental / Non-Program	4,402,403	5,999,524	5,634,324
FTE	0.00	0.00	0.00
Total Requirements	41,033,826	45,749,728	58,045,76
Total FTE	181.00	182.00	184.50

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING.

Information Technology no longer falls under the General Manager/Board, now it is under Transportation Development. Community Relations is now its own division where it used to be under Transportation Development.

The Capital Projects fund has two major projects in the budget for fiscal year 2013, the Keizer Transit Center and Courthouse Square.

fiscal year 2012 the Finance division has a \$3,100,000 reserve .

fiscal year 2012 the Special Transportation fund increased its expenses associated with Cherrylift operations.

PROPERTY TAX LEVIES
Rate or Amount Imposed Rate or Amount Imposed Rate or Amount Approved
Permanent Rate Levy (rate limit per \$1,000) 7609 7609 7609

Budget Calendar

Salem Area Mass Transit District Proposed Budget Calendar - DRAFT Fiscal Year 2012-2013

Day	Responsible	Date	Time	Activity
Thursday	Finance	January 26, 2012	6:30 PM	Board adopts budget calendar
Monday	Finance	April 9, 2012		Publish First Notice of Budget Committee Meeting (10-30 Days)
Monday	Finance	April 16, 2012		Publish Second Notice of Budget Committee Meeting (5-30 Days)
Friday	Executive Team	April 20, 2012		Executive Team approves draft for Budget Committee
Tuesday	Finance	April 24, 2012	6:30 PM	Training Session/Budget Committee
Tuesday	Executive Team	May 1, 2012	6:30 PM	Election of Officers/Budget Committee Meeting
Thursday	Finance	May 3, 2012	6:30 PM	Budget Committee meets, deliberates and approves Budget
Tuesday	Finance	May 15, 2012	6:30 PM	Budget Committee Work Session (if needed)
Thursday	Finance	May 17, 2012	6:30 PM	Budget Committee Work Session (if needed)
Thursday	Budget Committee	May 24, 2012	6:30 PM	Budget Committee presents Budget, Board sets Budget Hearing
Monday	Finance	June 4, 2012		Publish Budget Summary and Notice of Budget Hearing (5-30 Days)
Thursday	Budget Committee	June 28, 2012	6:30 PM	Budget Hearing
Thursday	Board	June 28, 2012	6:30 PM	Board of Directors adopts 2012/2013 Budget, makes appropriation and levies taxes
Friday	Finance	July 6, 2012		Adopted budget and levy certification form due to County Assessors (July 15, 2012)

Salary Schedule

Salem Keizer Transit District Salary Schedule as of January 1, 2012

Bargaining Unit Positions Service Worker	<u>Grade</u> 1B	<u>Minimum</u> \$33,702.00	<u>Maximum</u> \$39,332.80
Facilities Maintenance Worker	1B	\$33,702.00	\$39,332.80
Parts & Supplies Clerk	2B	\$35,235.20	\$42,161.60
Service Technician	3B	\$37,876.80	\$45,448.00
Transit Operator	4B	\$38,105.60	\$45,718.40
Journey Mechanic	5B	\$45,947.20	\$55,203.20
Non-Bargaining Positions			
Receptionist/Part Time	3	\$27,560.00	\$35,880.00
Customer Service Representative	5	\$31,408.00	\$40,872.00
Fiscal Assistant	6	\$33,488.00	\$43,638.40
Human Resources Assistant 1	6	\$33,488.00	\$43,638.40
Staff Assistant	7	\$35,796.80	\$46,592.00
Fiscal Assistant-Payroll	7	\$35,796.80	\$46,592.00
Administrative Secretary	8	\$38,168.00	\$49,732.80
Procurement Assistant	8	\$38,168.00	\$49,732.80
Technology Services Support Analyst	11	\$46,483.32	\$60,488.74
Mobility Coordinator	11	\$46,483.32	\$60,488.74
Marketing & Communications Representative	11	\$46,483.32	\$60,488.74
Outreach Representative	11	\$46,483.32	\$60,488.74
Specialized Transportation Contract Coordinator	11	\$46,483.32	\$60,488.74
Specialized Transportation Trainer	11	\$46,483.32	\$60,488.74
Administrative Analyst	11	\$46,483.32	\$60,488.74
Human Resources Specialist	11	\$46,483.32	\$60,488.74
Customer Service Supervisor	12	\$49,612.42	\$64,567.36
Security Coordinator	12	\$49,612.42	\$64,567.36
Operations Supervisor	12	\$49,612.42	\$64,567.36
Safety & Loss Control Specialist	13	\$52,957.32	\$68,926.52
Grants Administrator Financial Analyst	13	\$52,957.32	\$68,926.52
Procurement Specialist	13	\$52,957.32	\$68,926.52
Marketing & Communications Coordinator	13	\$52,957.32	\$68,926.52
Systems Analyst	13	\$52,957.32	\$68,926.52
Planning & Development Specialist	13	\$52,957.32	\$68,926.52
Rideshare & Outreach Coordinator	13	\$52,957.32	\$68,926.52
Contract Transportation Manager	14	\$56,518.82	\$73,587.80
Facilities Maintenance Supervisor	14	\$56,518.82	\$73,587.80
Maintenance Training Supervisor	14	\$56,518.82	\$73,587.80
Network Administrator	14	\$56,518.82	\$73,587.80
Vehicle Maintenance Supervisor	14	\$56,518.82	\$73,587.80
Capital Projects Manager	16	\$64,394.72	\$83,859.88
Fixed Route Operations Manager	17	\$68,753.88	\$89,513.84
Maintenance Manager	17	\$68,753.88	\$89,513.84
Strategic Planning & Technology Services	17	\$68,753.88	\$89,513.84
Finance Director	19	\$78,335.40	\$102,008.66
Human Resources Director	19	\$78,335.40	\$102,008.66
Operations Director	19	\$78,335.40	\$102,008.66
Transportation Development Director	19	\$78,335.40	\$102,008.66

Meeting Agendas

Salem Area Mass Transit District

BUDGET COMMITTEE

DATE: Tuesday, May 1, 2012 TIME: 6:30 PM - 8:30 PM

PLACE: Salem-Keizer Transit Administration Office

925 Commercial Street SE, Suite 350

AGENDA

- A. CALL TO ORDER AND NOTE OF ATTENDANCE
- B. OATH OF OFFICE FOR NEW MEMBERS
- C. ELECTION OF OFFICERS
 - 1. Chairperson
 - 2. Secretary
- D. ANNOUNCEMENTS
- **E. BUDGET MESSAGE**
- F. PUBLIC COMMENT
- G. DISCUSSION OF THE PROPOSED BUDGET
 - 1. Fund Budgets
 - 2. Division Budgets
 - 3. Overall Budget
- H. ACTION

When the Budget Committee completes their review and discussion of the FY 2012/2013, they will move to approve the Proposed Fiscal Year 2012-2013 Budget.

- I. OTHER BUSINESS
- J. ADJOURN

PUBLIC COMMENT

This is the time designated on every Budget Committee agenda for questions or statements by persons in the audience. Individual citizens will be invited to come forward in a manner similar to that prescribed for public hearings and make any statement they wish, being limited to five (5) minutes. Written comments may be submitted to Salem-Keizer Transit, 925 Commercial Street SE, Suite 100, Salem Oregon 97302

SPECIAL ACCOMMODATIONS

Those individuals needing special accommodations such as sign or other language interpreters to participate in the Board meeting must request such services at least 48 hours prior to the meeting. Please direct your request to the Board Secretary at 503-588-2424. Hearing impaired please call Oregon Telecommunications Relay Service, 711.

Salem-Keizer Transit Budget Committee Meeting Agenda May 1, 2012 Page 2

The Proposed FY 2012/2013 Budget document can be seen on our website at www.cherriots.org.

A hard copy is available to review in the Administration Office of Salem-Keizer Transit at 925 Commercial Street SE, Suite 100, Salem Oregon; or if you wish to have your own copy of the budget, please call the Finance Division at (503)588-2424 to place an order.

Budget documents are \$5.00 each.

Salem Area Mass Transit District

BUDGET COMMITTEE

DATE:

Thursday, May 3, 2012

TIME:

6:30 PM - 8:30 PM

PLACE:

Salem-Keizer Transit Administration Office 925 Commercial Street SE, Suite 350

AGENDA

- A. CALL TO ORDER AND NOTE OF ATTENDANCE
- B. PUBLIC COMMENT
- C. CONTINUED DISCUSSION OF THE PROPOSED BUDGET
 - 1. Fund Budgets
 - 2. Division Budgets
 - 3. Overall Budget
- D. APPROVAL OF THE PROPOSED FY 2012/2013 BUDGET
- E. OTHER BUSINESS
- F. ADJOURN

PUBLIC COMMENT

This is the time designated on every Budget Committee agenda for questions or statements by persons in the audience. Individual citizens will be invited to come forward in a manner similar to that prescribed for public hearings and make any statement they wish, being limited to five (5) minutes. Written comments may be submitted to Salem-Keizer Transit, 925 Commercial Street SE, Suite 100, Salem Oregon 97302

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Budget documents are \$5.00 each.

Salem-Keizer Transit ~ 925 Commercial Street SE, Suite 100 ~ Salem OR 97302 Phone (503) 588-2424 ~ Email: skt@cherriots.org ~ Website: www.cherriots.org

LB Documents

FORM LB-1

NOTICE OF BUDGET HEARING

A public meeting of the <u>Salem Area Mass Transit District</u> will be held on <u>June 28</u>, 2012 at <u>6:30</u> _am <u>X</u> pm at <u>555 Liberty St. SE, Council Chambers, Salem, OR 97301</u>, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2012 as approved by the <u>Salem Area Mass Transit District</u> Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at <u>925 Commercial St SE, Ste. 100 Salem, OR 97302</u>, between the hours of <u>8</u> a.m. and <u>5</u> p.m. This budget is for an <u>X</u> annual <u>biennial budget period</u>. This budget was prepared on a basis of accounting that is <u>X</u> the same as <u>different</u> than used the preceding year. If different, the major changes and their effect on the budget are:

Contact: Jared Isaksen Telephone: 503-588-2424 Email: isaksenj@cherriots.org

FINANCIAL SUMMARY - RESOURCES					
TOTAL OF ALL FUNDS	Actual Amount	Adopted Budget	Approved Budget		
	2010-11	This Year 2011-12	Next Year 2012-13		
Beginning Fund Balance/Net Working Capital	9,809,906	5,893,952	4,198,825		
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	2,271,147	2,612,700	2,715,200		
Federal, State and All Other Grants, Gifts, Allocations and Donations	25,199,757	21,443,123	37,234,425		
Revenue from Bonds and Other Debt	0	0	0		
Interfund Transfers / Internal Service Reimbursements	3,601,342	4,130,525	2,144,965		
All Other Resources Except Property Taxes	1,833,563	1,912,152	2,082,454		
Property Taxes Estimated to be Received	9,632,850	9,757,274	9,669,899		
Total Resources	52,348,565	45,749,726	58,045,768		

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION					
Personnel Services	15,876,659	19,362,777	16,811,057		
Materials and Services	13,293,738	14,952,995	16,098,158		
Capital Outlay	8,262,087	3,792,534	13,834,518		
Debt Service	0	0	0		
Interfund Transfers	3,601,342	4,130,525	2,144,965		
Contingencies	0	750,000	1,750,000		
Special Payments	0	0	0		
Unappropriated Ending Balance and Reserved for Future Expenditure	0	2,760,895	7,407,070		
Total Requirements	41,033,826	45,749,726	58,045,768		

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *				
Name of Organizational Unit or Program				
FTE for that unit or program				
General Manager/Board	1,170,833	1,027,453	499,865	
FTE	6.00	6.00	2.00	
Finance	599,644	3,746,327	755,302	
FTE	6.00	7.00	7.00	
Human Resources	520,833	652,134	705,405	
FTE	4.50	4.50	4.50	
Community Relations	0	0	1,043,323	
FTE	0.00	0.00	9.00	
Transportation Development	1,295,574	1,609,720	1,541,940	
FTE	13.50	13.50	10.25	
Operations	14,163,551	15,153,577	15,387,918	
FTE	144.00	144.00	144.00	
Capital Projects Fund	8,224,016	5,083,838	20,127,917	
FTE	1.00	1.00	0.75	
Special Transportation Fund	10,656,972	12,264,153	12,150,949	
FTE	6.00	6.00	7.00	
Facilities Maintenance Fund	0	213,000	198,825	
FTE	0.00	0.00	0.00	
Non-Departmental / Non-Program	4,402,403	5,999,524	5,634,324	
FTE	0.00	0.00	0.00	
Total Requirements	41,033,826	45,749,726	58,045,768	
Total FTE	181.00	182.00	184.50	

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

Information Technology no longer falls under the General Manager/Board, now it is under Transportation Development. Community Relations is now its own division where it used to be under Transportation Development.

The Capital Projects fund has two major projects in the budget for fiscal year 2013, the Keizer Transit Center and Courthouse Square.

In fiscal year 2012 the Finance division has a \$3,100,000 reserve.

In fiscal year 2012 the Special Transportation fund increased its expenses associated with Cherrylift operations.

PROPERTY TAX LEVIES					
			Rate or Amount In	nposed Rate or Amou	nt Imposed Rate or Amount Approved
Permanent Rate Levy	(rate limit _	per \$1,000)	.7609	.7609	.7609

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM LB-50 **2012-2013**

To assessor of Marion County

Be sure to read instructions in the current Local But	dget Law and Notice of Property T	ax Forms and Ins	struction booklet.	Check here if this is an amended form.		
The Salem Area Mass Transit District has the District Name	responsibility and authority to place	e the following pro	operty tax, fee, cha	arge or assessment		
on the tax roll of Marion County Name	County. The property tax, fee, ch	narge or assessm	ent is categorized	as stated by this form.		
925 Commercial St SE, Ste. 100	Salem	OR	97302-4173			
Mailing Address of District Jared Isaksen	City	State 503-5 8	Zip 88-2424	Date isaksenj@cherriots.org		
Contact Person						
CERTIFICATION - You must check one box if you	are subject to Local Budget Lav	W.				
∑ The tax rate of levy amounts certified in Part ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬ ¬	·					
☐ The tax rate of levy amounts certified in Part	I were changed by the governing	g body and repu	blished as requir	ed in ORS 294.435.		
PART I: TOTAL PROPERTY TAX LEVY			Subject to Government Lin or- Dollar Amoun			
1. Rate/Amount levied (within permanent rate limit	t)	1	0.7609			
2. Local option operating tax		. 2				
Local option capital project tax		3		Excluded from Measure 5 Limits		
4. Portland Levy for Pension and disability obligat	ions	. 4		Amount of Bond Levy		
5a. Levy for bonded indebtedness from bonds appl	roved by voters prior to Octobe	r 6, 2001		5a.		
5b. Levy for bonded indebtedness from bonds appl	roved by voters on or after Oct	ober 6, 2001		5b.		
5c. Total levy for bonded indebtedness not subject	to Measure 5 of Measure 50 (to	otal of 5a + 5b).		5c. 0		
PART II: RATE LIMIT CERTIFICATION						
6. Permanent rate limit in dollars and cents per \$1	,000,			6 0.7609		
7. Date received voter approval for rate limit if new	v district			7		
8. Estimated permanent rate limit for newly merg	ed/consolidated district			8		
PART III: SCHEDULE OF LOCAL OPTION TAX	ES - Enter all local option taxes attach a sheet showing the in			nore than two taxes,		
Purpose	Date voters approved	First year	Final year	Total tax amount -or- rate		
(operating, capital project, or mixed)	local option ballot measure	levied	to be levied	authorized per year by voters		
Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES						
Description	Subject to General Gov't.	Limitation	Ex	cluded from M5 limitation		
1						
2						
If fees, charges, or assessments will be imposed on properties, by assessor's account number, to which assessments uniformly imposed on the properties.	If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property. The authority for putting these assessments on the roll is ORS					
The duality for putting these assessments of the			picted ii you iid	aro an onay mr artivj		

150-504-050 (Rev. 12/10)

(see the back for worksheet for lines 5a, 5b, and 5c)

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM LB-50 **2012-2013**

To assessor of Polk County

Be sure to read inst	tructions in the current Loca	I Budget Law and Notice of Property	/ Tax Forms and I	nstruction booklet.	Check here if this is an amended form.
The Salem Area Ma	has District Name	the responsibility and authority to pl	ace the following p	property tax, fee, ch	arge or assessment
on the tax roll of	Polk County Name	County. The property tax, fee,	charge or assess	ment is categorized	d as stated by this form.
925 Commer	rcial St SE, Ste. 100	Salem	OR	97302-4173	
Mailing Address of		City	State	Zip	Date
Jared Isaksen Accountant Contact Person Title			588-2424 le Telephone	isaksenj@cherriots.org Contact Person E-Mail	
CERTIFICATION - Yo	ou must check one box if	you are subject to Local Budget I	_aw.		
		art I are within the tax rate of levy		ved by the budget	committee.
_	· ·	art I were changed by the govern		-	
PART I: TOTAL PRO	PERTY TAX LEVY			Subject to al Government Ling e -or- Dollar Amour	
1. Rate/Amount levie	ed (within permanent rate	limit)	1	0.7609	
Local option opera	ating tax		2		
					Excluded from Measure 5 Limits
		igations			Amount of Bond Levy
-		approved by voters prior to Octo			F
•					5a.
		approved by voters on or after C			
5c. Total levy for bond	ded indebtedness not sub	ject to Measure 5 of Measure 50	(total of 5a + 5b))	5c. 0
PART II: RATE LIMIT	CERTIFICATION				
6. Permanent rate lin	mit in dollars and cents pe	r \$1,000			6 0.7609
7. Date received vote	er approval for rate limit if	new district			7
8. Estimated perma	anent rate limit for newly m	nerged/consolidated district			8
PART III: SCHEDUL	E OF LOCAL OPTION T	AXES - Enter all local option tax attach a sheet showing the			nore than two taxes,
	Purpose pital project, or mixed)	Date voters approved local option ballot measure	First year levied	Final year to be levied	Total tax amount -or- rate authorized per year by voters
Part IV. SPECIAL AS	SESSMENTS, FEES AN	ID CHARGES			
Description	-,: <u></u> -				xcluded from M5 limitation
1					
2					
properties, by assesso assessments uniformly	or's account number, to why imposed on the properties	d on specific property within your nich fees, charges, or assessmer es. If these amounts are not unifo	ts will be impose rm, show the an	ed. Show the fees nount imposed on	charges, or each property.
The authority for puttir	ng these assessments on	the roll is ORS	(Must be c	ompleted if you h	ave an entry in Part IV)

150-504-050 (Rev. 12/10)

(see the back for worksheet for lines 5a, 5b, and 5c)